Community Futures
Grande Prairie & Region
Financial Statements
For the year ended March 31, 2012

# Community Futures Grande Prairie & Region Financial Statements March 31, 2012

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Tel: 780 539 7075 Fax: 780 538 1890 www.bdo.ca BDO Canada LLP 200, 9805 - 97 Street Grande Prairie AB T8V 8B9 Canada

#### **Independent Auditors' Report**

#### To the Board of Directors of Community Futures Grande Prairie & Region

#### Report on the Financial Statements

We have audited the accompanying financial statements of Community Futures Grande Prairie & Region, which comprise the statements of financial position as at March 31, 2012, and the statements of changes in fund balances, statements of operations and statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Community Futures Grande Prairie & Region as at March 31, 2012 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

**Chartered Accountants** 

Do Canada UP

Grande Prairie, Alberta June 14, 2012

# Community Futures Grande Prairie & Region Statement of Financial Position - Combined

March 31		<del></del>				2012		2011
	-	Operating Fund	Ir	nvestment Fund		Total		Total
Assets								
Current								
Cash	\$	199,327	\$	124,085	\$	323,412	\$	1,052,254
Term deposits (Note 2)	·	´ -	•	25,000	·	25,000		50,000
Loan security deposits (Note 2)		_		430,000		430,000		150,000
Accounts receivable		38,071		, <u>-</u>		38,071		81,592
Accrued interest receivable		· -		1,776		1,776		932
Other receivables		4,372		300		4,672		4,182
Prepaid expenses		14,717		-		14,717		11,814
Interfund receivable	_	39,695				39,695		280
		296,182		581,161		877,343		1,351,054
oan security deposits (Note 2)		_		-		-		150,000
oans receivable (Note 3)		-		4,332,653		4,332,653		3,402,798
Capital assets (Note 4)	_	18,872		•		18,872		30,591
	\$	315,054	\$	4,913,814	\$	5,228,868	\$	4,934,443
Liabilities								
Current			÷	500 000		E00 000	÷	
Loan payable (Note 5) Accounts payable and	\$	-	\$	500,000	\$	500,000	\$	-
accrued liabilities		32,189		-		32,189		30,069
Interfund payable		-		39,695		39,695		280
Deferred revenue (Note 6)	-	155,508		•		155,508		395,752
		187,697		539,695		727,392		426,101
nvestment grants payable (Note 7)	_	•		280,413		280,413		601,296
		187,697		820,108		1,007,805		1,027,397
Commitments (Note 11)		•		•				•
Net Assets								
Fund balances	_	127,357		4,093,706		4,221,063		3,907,046
	\$	315,054	Ş -	4,913,814	\$	5,228,868	\$	4,934,443

Approved by the Board:

Director

Wolly Sorger

Director

# Community Futures Grande Prairie & Region Statement of Changes in Fund Balances - Combined

For the year ended March 31, 2012

	 Operati Capital U	_	und cricted	Investment Fund	Total
Balance, beginning of year Excess (deficiency) of revenue over	\$ 30,591	\$	155,260 \$	3,721,195 \$	3,907,046
expenses for the year  Disposal of capital assets, net	-		(98,494)	412,511	314,017
book value	(804)		804	-	-
Amortization	(10,915)		10,915		_
Transfers (Note 8)	 •		40,000	(40,000)	
Balance, end of year	\$ 18,872	\$	108,485 \$	4,093,706 \$	4,221,063

For the year ended March 31, 2011

	Operatin Capital Un	•	und tricted	Investment Fund	Total
Balance, beginning of year Excess (deficiency) of revenue	\$ 27,802	\$	228,582 \$	3,350,398 \$	3,606,782
over expenses for the year Disposal of capital assets, net	-		(70,533)	370,797	300,264
book value	13,248		(13,248)	-	-
Amortization	 (10,459)		10,459	-	-
Balance, end of year	\$ 30,591	\$	155,260 \$	3,721,195 \$	3,907,046

# Community Futures Grande Prairie & Region Statement of Financial Position - Operating Fund

March 31	 2012	2011
Assets		
Current Cash Accounts receivable Other receivables Due from Investment Fund	\$ 199,327 \$ 38,071 4,372 39,695	483,874 81,592 4,081
Prepaid expenses	 14,717	11,814
	296,182	581,361
Capital assets (Note 4)	 18,872	30,591
	\$ 315,054 \$	611,952
Liabilities  Current  Accounts payable and accrued liabilities  Due to investment fund  Deferred revenue (Note 6)	\$ 32,189 \$ - 155,508	30,069 280 395,752
	 187,697	426,101
Net Assets		
Fund balances Unrestricted Capital	 108,485 18,872	155,260 30,591
	 127,357	185,851
	\$ 315,054 \$	611,952

# Community Futures Grande Prairie & Region Statement of Changes in Fund Balances - Operating Fund

For the year ended March 31	 2012	2011
Unrestricted Fund Balance		
Balance, beginning of year  Deficiency of revenue over expenses  Transfer from investment fund (Note 8)  Transfer of net operating funds invested in capital	\$ 155,260 \$ (98,494) 40,000	228,582 (70,533)
assets	 11,719	(2,789)
Balance, end of year	\$ 108,485 \$	155,260
Capital Fund Balance		
Balance, beginning of year Amortization Purchase of capital assets Net book value on disposal of capital assets	\$ 30,591 \$ (10,915) - (804)	27,802 (10,459) 13,248
Balance, end of year	\$ 18,872 \$	30,591

Community Futures Grande Prairie & Region Statement of Financial Position - Investment Fund

March 31				2012	2011
	Regular Non-Repayable	Regular Repayable	Disabled Repayable	Total	Total
Assets Current Cash Term deposits (Note 2) Loan security deposits (Note 2) Accrued interest receivable Other receivables Due from Operating Fund interfund receivable (payable)	\$ 48,136 \$ 25,000 430,000 300 (400,977)	29,077 \$ - 1,776 - 252,856	46,872	\$ 124,085 25,000 430,000 1,776 300	\$ 568,380 50,000 150,000 932 101 280
Loan security deposits (Note 2) Loans receivable (Note 3)	102,459 3,816,707 \$ 3,919,166 \$	283,709 - 438,700 722,409 \$	194,993 77,246 272,239	581,161 - 4,332,653 \$ 4,913,814	769,693 150,000 3,402,798 \$ 4,322,491
Liabilities Current Loan payable (Note 5) Due to Operating Fund Investment grants payable (Note 7)	\$ 500,000 \$	. \$ -	107 248	\$ 500,000 39,695	\$ 601.796
Net Assets Fund balances Investment Fund		1	107,248	820,108	601,296
	\$ 3,919,166 \$	722,409 \$	272,239	272,239 \$ 4,913,814	\$ 4,322,491

Community Futures Grande Prairie & Region Statement of Changes in Fund Balances - Investment Fund

For the year ended March 31					2012	2011
	N	Regular Regular Non-Repayable Repayable	- 1	Disabled Repayable	Total	Total
Balance, beginning of year	v	3,342,119 \$	219,085 \$	159,991	3,342,119 \$ 219,085 \$ 159,991 \$ 3,721,195 \$ 3,350,398	3,350,398
Excess of revenue over expenses for the year Transfer to operating fund (Note 8)		77,352 (40,000)	330,159	5,000	412,511 (40,000)	370,797
Balance, end of year	\$	3,379,471 \$	549,244 \$	164,991	3,379,471 \$ 549,244 \$ 164,991 \$ 4,093,706 \$ 3,721,195	3,721,195

# Community Futures Grande Prairie & Region Statement of Operations - Operating Fund

For the year ended March 31		2012	2011
Revenue			
Contributions from federal government - operating	\$	308,493 \$	308,493
Community Futures Network Society of Alberta		1,680	1,717
Grant Specialist Initiative		21,957	3,500
Self Employment program		38,715	86,735
Youth Connections program		59,325	204,600
Other - projects and services		25,811	23,180
Regional Self Employment program		10,317	72,113
Rent		2,520	3,635
Career Practitioner program		72,500	107,600
Northern Alberta Youth Entrepreneur Camp		93,941	5,611
NADC Ventures Program		32,100	41,066
DMF		<b>65,445</b>	<b>9</b> 6,055
RADF Agri Food Project		217,161	66,845
	_	949,965	1,021,150
Expenses			
General and administrative (Schedule)	\$	1,047,855 \$	1,091,683
Deficiency of revenue over expenses before the undernoted		(97,890)	(70,533)
		, . ,	` , ,
Loss on disposal of capital assets		(604)	<u>.                                    </u>
Deficiency of revenue over expenses	\$	(98,494) \$	(70,533)

Community Futures Grande Prairie & Region Statement of Operations - Investment Fund

For the year ended March 31							2012		2011
	Non-F	Regular Non-Repayable	Rep	Regular Repayable	Disabled Repayable	_ 0	Total		Total
Revenue Interest and fees Investment income and bank interest Debt forgiven (Note 7)	٠٠	261,993 \$ 2,345		41,419 \$ 2,345 320,883	3,677 \$ 2,345	<b>\$</b>	307,089 7,035 320,883	s	361,780 7,089
		264,338		364,647	6,022		635,007	\$	368,869
Expenses GST		520		•	ı		520		449
Bad debts (recovery)		164,487		33,466	,		197,953		(37,509)
Bank charges and other Collection		1,022 20,957		1,022	1,022		3,066 20.957		12,357 22.775
		186,986		34,488	1,022		222,496		(1,928)
Excess of revenue over expenses	S	\$ 77,352 \$ 330,159 \$	\$	330,159 \$	5,000	S	5,000 \$ 412,511 \$ 370,797	٧٠	370,797

# Community Futures Grande Prairie & Region Statement of Cash Flows

			Financing and In	Financing and Investing Activities Loan Investment Fund		
For the year ended March 31	Operating Fund	Non- Repayable	Repayable	Disabled	Total 2012	Total 2011
Operating activities Cash received from government	\$ 1.005.879	v.	· ·	, vs	\$ 1,005,879	\$ 1,055,656
Cash received from other revenue Use of deferred funds from other		•		•	7,178	29,115
sources Cash paid to suppliers for goods	(260, 106)	1	•	•	(260,106)	134,410
and services or sooms and services	(1,035,734)	(288,264)	(59,263)	6.022	(1,383,261)	(1,177,435)
Interest paid	(1,989)	(1,022)	(1,022)	(1,022)	(5,055)	
	(284,772)	(25,148)	(17,365)	5,000	(322,285)	409,971
Financing activities	Č		100			
i ranster (to) from other funds Transfer (to) from other funds	· -	(773,966)	9///61	-		(200,000)
Loan proceeds		500,000	•		500,000	,
	25	276,034	197,778	26,163	500,000	(500,000)
Investing activities						
Purchase of capital assets  Proceeds from disposal of capital		•	1	1	•	(13,248)
assets	200	•	•	•	200	
investment toans repaid (advanced), net		(853,589)	(3,657)	(49,511)	(906,757)	129,775
	200	(853,589)	(3,657)	(49,511)	(906,557)	116,527
Net change in cash	(284,547)	(602,703)	176,756	(18,348)	(728,842)	26,498
Cash, beginning of year	483,874	650,839	(147,679)	65,220	1,052,254	1,025,756
Cash, end of year	\$ 199,327	\$ 48,136	\$ 29,077	\$ 46,872	\$ 323,412	\$ 1,052,254

#### March 31, 2012

#### 1. Summary of Significant Accounting Policies

#### (a) Purpose of the Organization

Community Futures Grande Prairie & Region has a mandate to increase economic and social well-being throughout the region by assisting, supporting and investing in small business. The main focus is to maximize job creation and maintenance by providing small business consulting services and management of an investment fund. Community Futures Grande Prairie & Region is exempt from income taxes under Section 149 of the income Tax Act.

#### (b) Management Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant estimates made by management include the valuation provision for loans in arrears. Actual results could differ from management's best estimates as additional information becomes available in the future.

#### (c) Financial Instruments

Community Futures Grande Prairie & Region's financial instruments consist of cash, term deposits, loan security deposits, accounts receivable, accrued interest receivable, other receivables, loans receivable, accounts payable and accrued liabilities, and investment grants payable. It is management's opinion that Community Futures Grande Prairie & Region is not exposed to significant interest, currency or credit risks arising from these financial instruments. Unless otherwise noted, the fair value of these financial instruments approximates their carrying values.

All financial instruments are classified as either held to maturity, loans and receivables, held for trading, available for sale or liabilities other than held for trading. Financial instruments are initially recorded at their fair value.

Assets available for sale and either assets or liabilities designated as held for trading are subsequently measured at fair value at each balance sheet date. All other financial assets and liabilities are carried at cost or amortized cost using the effective interest rate method where applicable.

The fair value of all financial instruments approximate their carrying values because of the short-term maturity of these instruments.

Continued...

#### March 31, 2012

#### (c) Financial Instruments (continued)

The Organization has made the following classifications:

Cash Held for trading Term deposits Held for trading Loan security deposits Held to maturity Accounts receivable Loans and receivables Accrued interest receivable Loans and receivables Loans and receivables Other receivables Loans receivable Loans and receivables Accounts payable and accrued Liabilities other than liabilities held for trading Investment grants payable Liabilities other than

held for trading

Deferred revenue

Liabilities other than held for trading

#### (d) Funding Accounting

Community Futures Grande Prairie & Region follows the restricted fund method of accounting for contributions. The Operating Fund accounts for the Organization's operating costs and general revenues. This fund reports unrestricted resources and restricted operating grants. The Investment Fund reports externally restricted resources that are to be used for assistance to small businesses and entrepreneurs in the form of loans, loan guarantees or equity participation. Loans from the loan investment fund for the disabled and youth are limited to businesses owned and operated by disabled and youth entrepreneurs, respectively. The Organization is restricted in the types of loans that can be made according to its agreement with the federal government.

#### (e) Capital Assets

Capital assets are stated at cost less accumulated amortization. Amortization is recorded on the diminishing balance basis at rates designed to amortize the cost of the capital assets over their estimated useful lives. Amortization rates are as follows:

Furniture and fixtures

Computer equipment

Computer software

Leasehold improvements

20 %

30 %

100 %

5 year straight line

#### (f) Contributed Services

Volunteers contribute many hours annually to assist Community Futures Grande Prairie & Region in carrying out specific program activities. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

#### March 31, 2012

#### (g) Leased Assets

Leases entered into that transfer substantially all the benefits and risks associated with ownership are recorded as the acquisition of a capital asset and the incurrence of an obligation. The obligation, including interest thereon, is liquidated over the term of the lease. All other leases are accounted for as operating leases and the rental costs are expensed as incurred.

#### (h) Impairment of Long-Lived Assets

If events or circumstances indicate that the carrying value of any long-lived asset may be impaired, a recoverability analysis is performed based upon estimated undiscounted cash flows to be generated by the long-lived asset. If the analysis indicates that the carrying value is not recoverable from future cash flows, the asset is written down to estimated fair value and an impairment loss is recognized.

#### (i) Revenue Recognition

The Organization recognizes operating fund revenue when earned based on the terms of the agreements. Deferred revenue consists of funds received under such agreements for which the related expenses have not been incurred. They will be recognized as revenue in the year in which the related expenses are incurred.

Interest revenue is recorded when the amount to be received can be reasonably estimated and collection is reasonably assured.

#### (i) Capital Disclosures

The Organization considers its capital to be its net assets. The operating fund balance consists of unrestricted net assets available for future use as considered appropriate by the Board. The investment fund balance consists primarily of the loan portfolio net of grants payable and cash and term deposits available for specific types of future toans and for loan guarantees as described in the fund accounting significant accounting policy and Note 2 respectively. The Organization's objectives when managing its capital are to safeguard its ability to continue as a going concern so that it can continue to provide service to small business in the Grande Prairie region. Management and the Board monitor the levels of cash and term deposits needed to support future operations. They also regularly review lending policies and loans in arrears to minimize the Organization's exposure to bad debt. The Organization's exposure to bad debt is further reduced since Western Economic Diversification bears some of the risk related to bad debts as described in Note 7.

#### March 31, 2012

#### 2. Term Deposits and Loan Security Deposits

The Organization's term deposits consist of the following:

	 2012	2011_
Loan security deposit consisting of a Guaranteed Investment Certificate bearing interest at 0.9% per annum and maturing in December, 2012 - current portion (2011 - long-term)	\$ 350,000 \$	150,000
Loan security deposit consisting of a GuaranteedInvestment Certificate bearing interest at 1.25% per annum and maturing in July, 2012 - current portion	60,000	-
Loan security deposit consisting of a Guaranteed Investment Certificate bearing interest at 1.15% per annum and maturing in September, 2012 - current portion	20,000	-
Loan security deposits, matured during the year		150,000
Total loan security deposit	430,000	300,000
Term deposit consisting of a Guaranteed Investment Certificate bearing interest at 0.9% per annum and maturing in April, 2012 - current portion	25,000	-
Term deposits, matured during the year	 -	50,000
Total term deposits	\$ 455,000 \$	350,000

The loan security deposits are related to customers who needed to obtain an loan from another lending institution. The purpose of these loan guarantees is to provide confidence to the external lender that, in the event that the customer defaults on the loan, Community Futures Grande Prairie & Region will repay the loan. The security deposits are separated into current and long-term portions based on the expiration dates of the underlying guarantees.

March 31, 2012

#### 3. Loans Receivable

Loans receivable are classified as long-term assets. No current portion has been set up as it is difficult to estimate the amount that can be reasonably considered to be collectible within a one-year period. Loans bear interest at fixed rates from 3% to 10%. Fixed rate loans are subject to interest rate risk as the value of the loans will fluctuate based on changes in market interest rates. Loans receivable, consisting of loans to businesses, have varying maturity dates ranging from May 5, 2011 to August 30, 2020. Substantially all loans require monthly repayments. An allowance has been set up for the entire loan balance of all loans determined to be impaired. The three loan categories are summarized as follows:

	Regular Non-Repayable	gular ayable		led 2012 ableTotal	<b>2011</b> Total	
Loan portfolio	\$4,053,077	\$ 497,96	3 \$	77,246	\$4,628,286	\$ 4,104,302
Allowance for doubtful loans	(236,370)	(59,26	3)		(295,633)	(701,504)
	\$3,816,707	\$ 438,7	00 \$	77,246	\$4,332,653	\$ 3,402,798

The fair value of these loans is impacted by the actual rate charged compared to the market rate of interest for loans with similar risk. Since the Organization is a government supported not-for-profit organization, the interest rates charged may be lower than market. As a result, the fair value of these loans is less than their carrying amount. Management has determined that it is not practicable within the constraints of timeliness or cost to reliably measure the actual fair value of these loans.

There are securities held against the loans advanced to all the borrowers. Generally the securities include borrowers' personal and/or company assets, and there is always a continuing personal guarantee from the shareholders for all the loans.

#### March 31, 2012

4.	Capital Assets			2012			2011
		•	Cost	 cumulated nortization	Cost		Accumulated Amortization
	Furniture and fixtures Computer equipment Computer software Leasehold improvements	\$	62,189 50,691 10,045 102,131	\$ 48,746 45,262 10,045 102,131	\$ 71,085 52,436 10,045 102,131	\$	53,897 44,259 10,045 96,905
		\$	225,056	\$ 206,184	\$ 235,697	\$	205,106
	Net book value			\$ 18,872		\$	30,591
	Loan Payable  Loan payable to CFNA				\$ 2012 500,000	\$	201
	,	s of the			<b>500,000</b> ry note and	a ge	eneral security
<u> </u>	Loan payable to CFNA  The loan has a stated interes agreement covering all asset	s of the			<b>500,000</b> ry note and	a ge	eneral security
 	Loan payable to CFNA  The loan has a stated interes agreement covering all asset The loan is payable on deman	s of the nd.	organization		500,000 ry note and nount availa	a ge	eneral security is \$1,000,000
	Loan payable to CFNA  The loan has a stated interes agreement covering all asset The loan is payable on demanded the covering all asset Deferred Revenue	s of the nd.	organization. following:		<b>500,000</b> ry note and	a ge	eneral security

#### March 31, 2012

#### 7. Investment Grants Payable

Investment grants payable consist of funds advanced from the Western Economic Diversification (WED) Fund that are repayable on dissolution of Community Futures Grande Prairie & Region. Interest would be payable at the Bank of Canada rate plus 3%. As it is highly unlikely that dissolution would occur, no interest amount has been accrued in these financial statements. The investment grants payable balance consists of the following:

				2012	2011
		Regular	Disabled	Total	Total
Balance, beginning of year	\$	494,048 \$	107,248 \$	601,296 \$	601,296
Debt forgiven by WED during the year	3	20,883	- 3	20,883	<u>-</u>
Balance, end of year	\$	173,165 \$	107,248 \$	280,413 \$	601,296

Under the agreement with Western Economic Diversification, when loans are considered uncollectable, the loan amount reduces the investment payable respectively. Since the balance payable is non-interest bearing and it is unknown when the balance will be repaid, the fair value of the balance is less than the carrying amount. Management has determined that it is not practicable within the constraints of timeliness or cost to reliably measure the actual fair value.

#### 8. Inter-fund Transfers

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Transfers authorized by the Board of Directors were \$40,000 (2010 -\$nil) from the Non-Repayable Regular Investment Fund to the Operating Fund to be used to cover operating expenditures. For the prior year transfer, the Organization submitted a request to Western Economic Diversification and approval was received during that year.

#### 9. Funding

Community Futures Grande Prairie & Region has been formally re-selected as a Community Futures Project by the Department of Western Economic Diversification. Community Futures Grande Prairie & Region has contracts in place for funding until March 31, 2013. Contracts for renewal are approved annually upon review of operations.

In the event that Community Futures Grande Prairie & Region's contract is not renewed, Community Futures Grande Prairie & Region may cease operations and its loan portfolio will be transferred to another agency.

#### March 31, 2012

#### 10. Economic Dependence

The Organization received 34% its operating revenue from the federal department of Western Economic Diversification, 24% from Agriculture Agri-Foods Canada and the balance by way of outside contracts including other levels of government and fee for service programs.

#### 11. Commitments

The Organization has a lease for its premises. The lease requires monthly payments of \$4,714.

#### 12. Comparative Figures

Certain comparative figures have been reclassified in order to conform with the current year financial presentation.

# Community Futures Grande Prairie & Region Schedule of General and Administrative Expenses - Operating Fund

or the year ended March 31		2012	2011
Amortization Advertising	\$	10,915 \$ 6,815	10,459 19,867
Bad debts		-	2,706
Bank charges		1,989	1,858
Books and publications		494	695
Career Practitioner project		42,492	76,645
CEDO and special projects:			
- Agri Food / DMF		283,072	<b>162,9</b> 01
- CED		4,375	1,478
- Northern Alberta Youth Entrepreneur Camp		88, <del>94</del> 1	5,611
- Seminars		2,361	80
- Ventures/NADC		17,100	41,066
- Video Conferencing		212	5,498
Consulting fees		2,300	292
Credit investigation		3,871	2,007
Equipment rental		12,859	12,112
Grant specialist initiative program		16,957	3,500
GST		9,681	7,548
Insurance		2,705	4,818
Office		10,494	4,624
Postage and freight		1,184	2,683
Professional fees		21,855	19,625
Rent		53,096	41,875
Repairs and maintenance		12,987	29,246
Self-employment program		42,451	48,722
Telephone		16,959	17,236
Travel and conferences:			
- board travel		4,950	3,870
- staff travel		36,555	28,169
- conference and training		10,258	15,620
Wages and benefits		277,165	350,338
Youth Connections program	_	52,762	170,534
	\$	1,047,855 \$	1,091,683

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